



# Worcester Public Schools

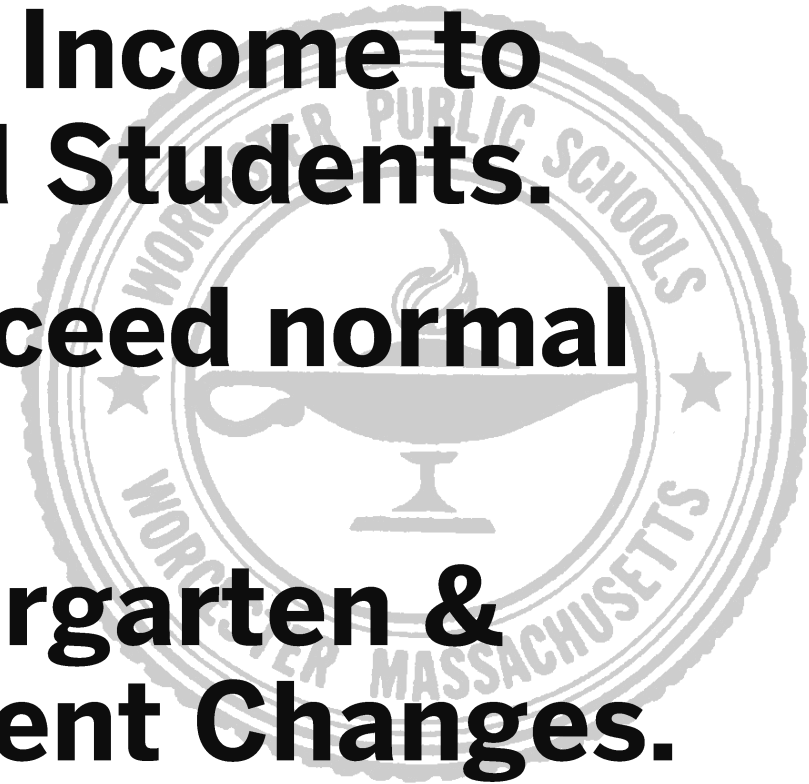
## Report of the Superintendent **FY17 Budget**

**Preliminary Estimates based on  
Governor's Budget**



## **Budget Themes:**

- **Flat Foundation Budget Enrollment & Negative Inflation**
- **One-time adjustment in Low Income to Economically Disadvantaged Students.**
- **Certain costs continue to exceed normal inflation.**
- **State Budget: Quality Kindergarten & Charter School Reimbursement Changes.**





# Sources of Funding:

For each dollar received



# Governor's Budget Summary:

- **Foundation Budget**
- **Quality Kindergarten Grant**
- **Charter School Reimbursement**
- **Circuit Breaker Reimbursement**



# Governor's Budget Summary:

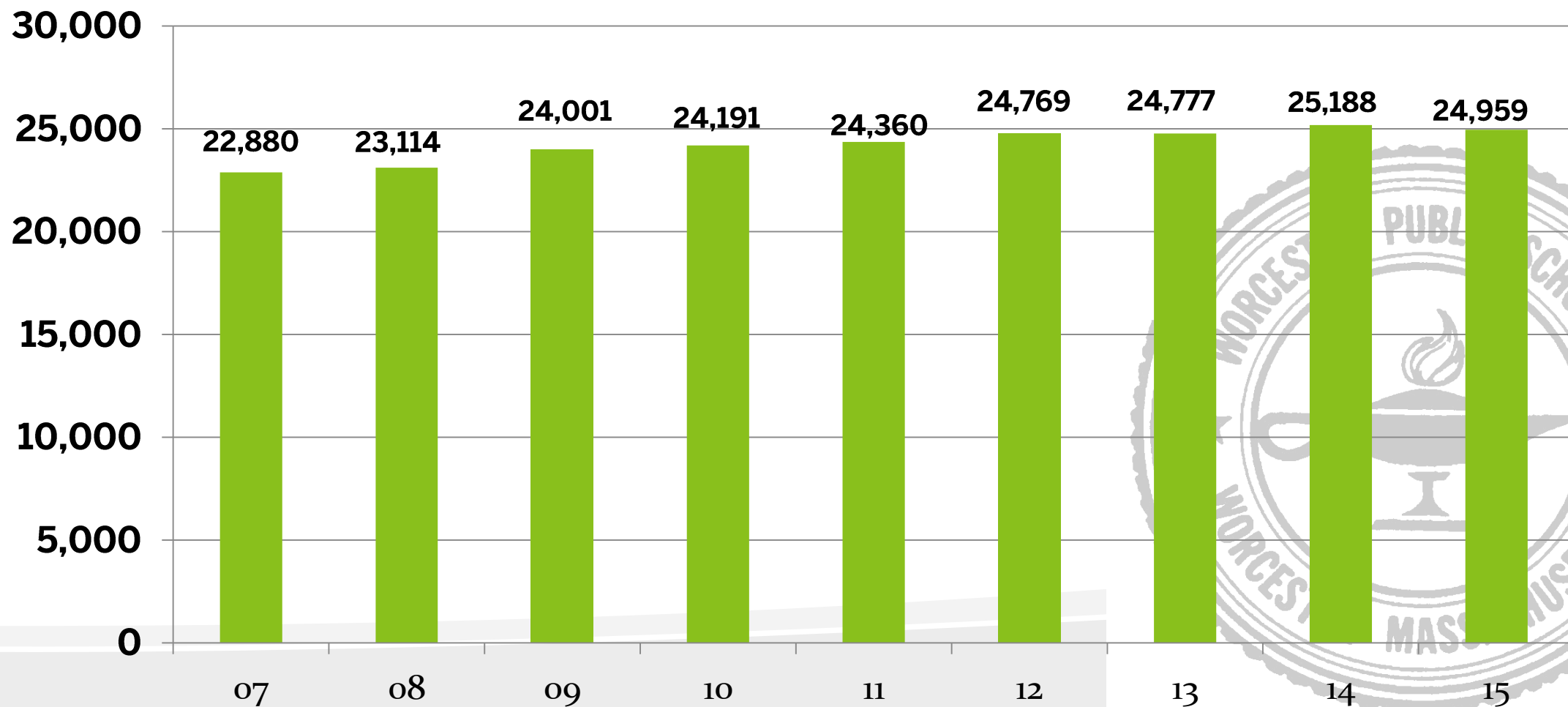
## Foundation Budget

- **Based on student enrollment as of October 1, 2015.**
- **Per pupil funding formula with differentiated rates for grade or program adjusted annually for inflation.**



# Enrollment:

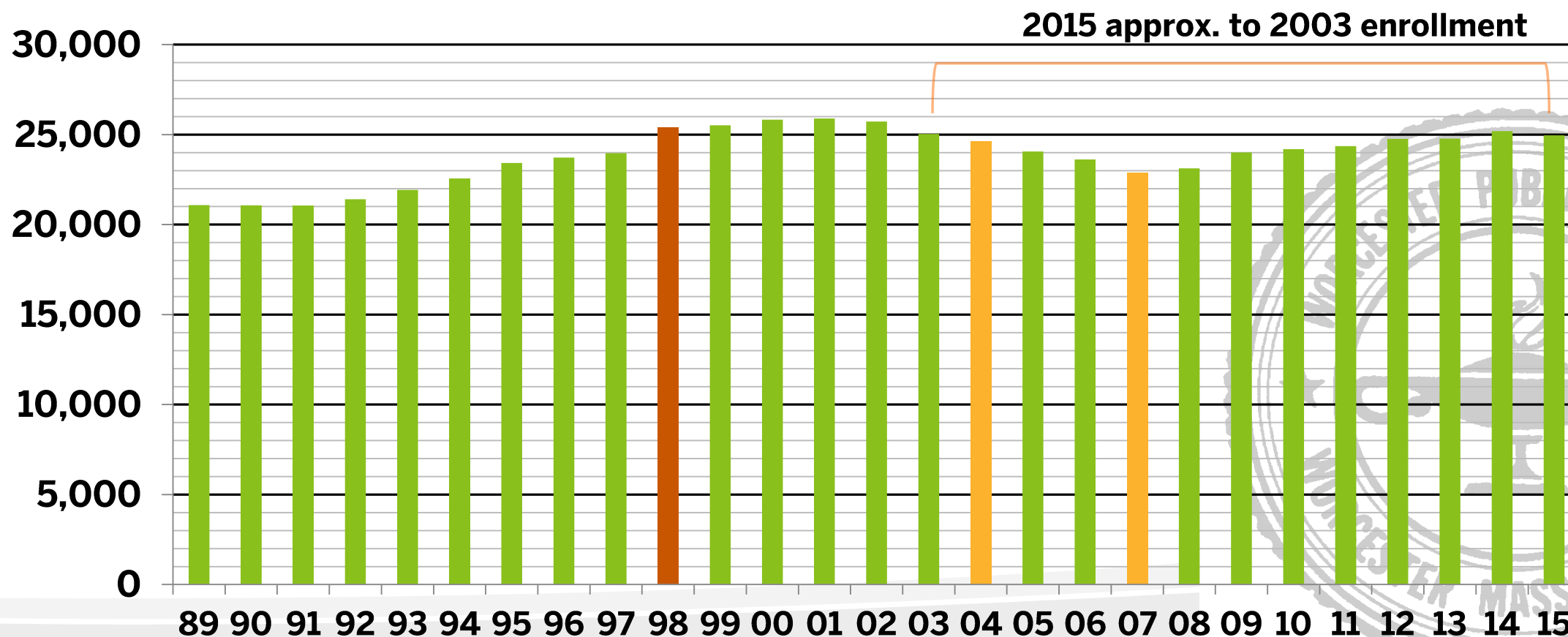
Enrollment Trends:	
1 year:	-0.9%
5 year:	3.2%
8 year:	9.1%



# Enrollment:

## Enrollment Trends:

10 year (2005):	3.7%
15 year (2000):	-3.4%
20 year (1995):	6.6%
25 year (1990):	18.5%



1998 – Merger with Worcester Vocational Schools  
2004 & 2007 – Closed 4 schools each year

# Enrollment:

Grades	Enrollment 10/1/15	Change from Last Year
Pre-School	1,264	-134
Grades K-6	13,481	-86
Grades 7-8	3,292	-16
Grades 9-12	<u>6,922</u>	<u>+7</u>
Total	24,959	-229 -0.9%

Individual schools had enrollment changes from 9.6% to -14.5%





# FY17 Foundation Enrollment:

Category	Enrollment*	Per Pupil Rate	Foundation Budget
Pre-Kindergarten	470	\$3,631	\$1,706,777
ELL Pre-K	797	\$4,641	\$3,699,195
Kindergarten	999	\$7,263	\$7,248,394
Grades 1-5	6,508	\$7,307	\$47,551,223
Grades 6-8	4,053	\$6,927	\$28,075,577
Grades 9-12	4,373	\$8,638	\$37,772,181
ELL K-12	8,947	\$9,283	\$83,052,227
Vocational (Ch 74)	1,868	\$13,171	\$24,603,279
Special Ed - In	1,022	\$25,277	\$25,832,767
Special Ed - Out	249	\$26,403	\$6,574,412
Econ. Disadv.	<u>16,076</u>	<u>\$3,775-4,135</u>	<u>\$66,474,260</u>
Total	27,381	Avg: \$12,147	\$332,590,292

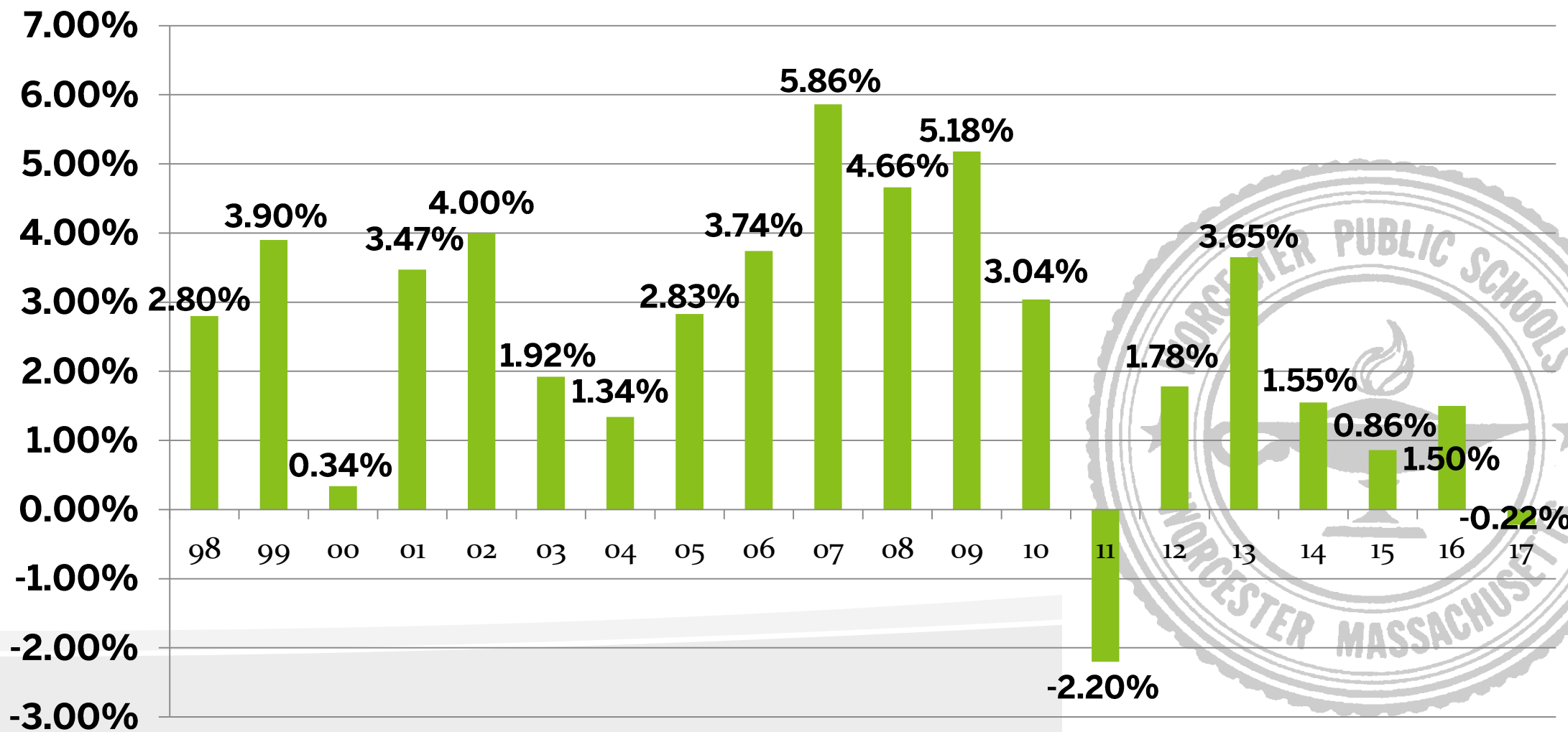
# FY17 Foundation Enrollment

## Largest Changes:

	FY16	FY17	Change
<b>English Language Learners:</b>			
- Enrollment	8,331	8,947	+616
- Foundation Budget	\$77,504,543	\$83,052,227	\$5,547,684
<b>Economically Disadvantaged:</b>			
- Enrollment	19,651	16,076	-3,575
- Foundation Budget	\$63,341,378	\$66,474,260	\$3,132,882

# Inflation Rate:

## Price Deflator Index for State & Local Governments



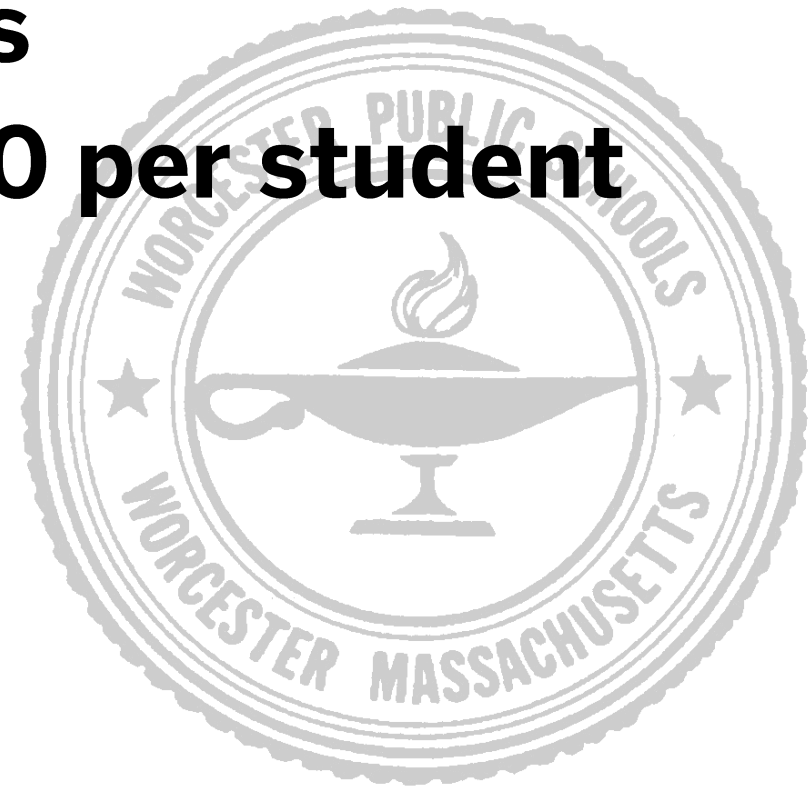
# FY17 General Fund Budget

Revenue Source:	FY16	FY17	Change
Ch70 State Aid	\$231,540,738	\$235,339,093	\$3,798,355
Charter Reimbursement	\$2,125,538	\$2,164,658	\$39,120
City Contrib. – NSS	\$99,643,187	\$98,966,617	-\$676,570
City Contrib. - Non NSS	\$12,546,372	\$12,546,372	\$0
Less: Charter Tuition	-\$24,866,852	-\$24,536,136	-\$330,716
Less: School Choice	-\$2,651,386	-\$2,686,481	\$35,095
Less: Special Educ. Offset	<u>-\$147,618</u>	<u>-\$147,618</u>	<u>\$0</u>
TOTAL BUDGET	\$318,189,979	\$321,646,505	\$3,456,526

# Governor's Budget Summary:

## Quality Kindergarten Grant

- Develop new grant requirements
- Districts can apply to up to \$350 per student

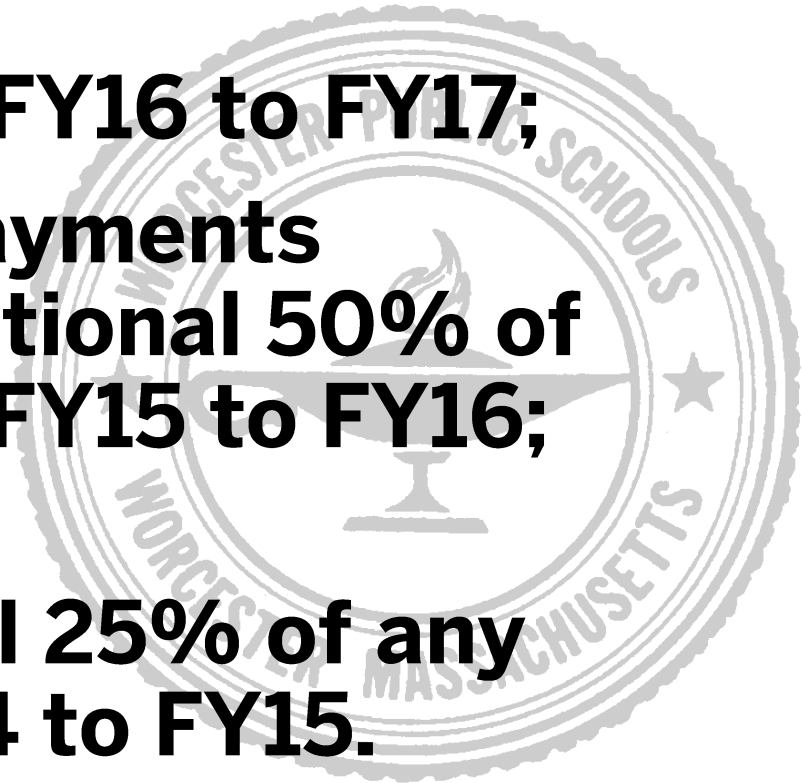


# Governor's Budget Summary:

## Charter School Reimbursement

**Proposed change in the formula to:**

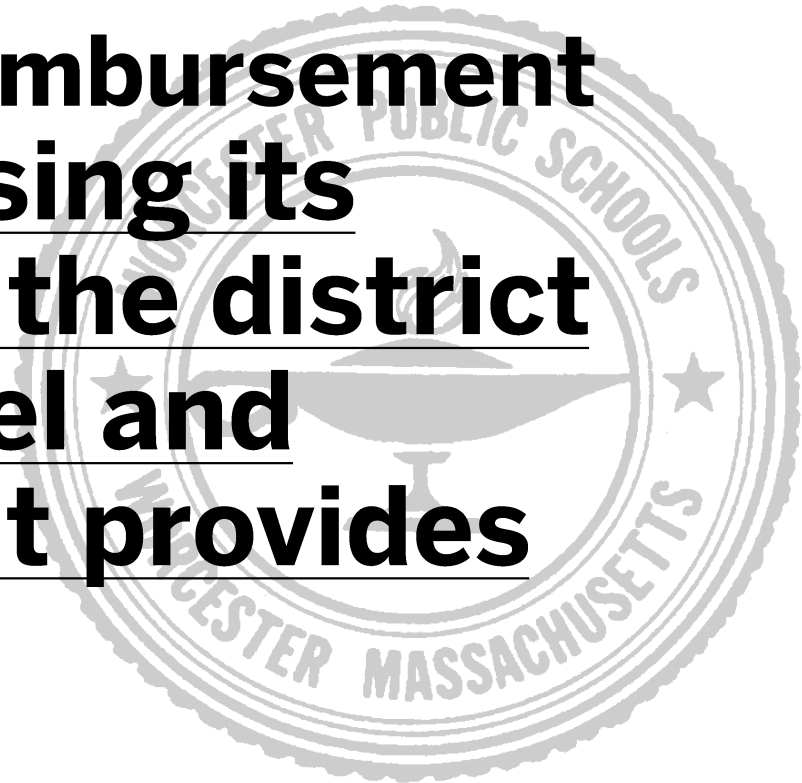
- (i) 100% of the tuition increase from FY16 to FY17;**
- (ii) for districts with charter school payments exceeding 9% of NSS in FY17, an additional 50% of any increase in tuition amounts from FY15 to FY16; and**
- (iii) for any such district, an additional 25% of any increase in tuition amounts from FY14 to FY15.**



# Governor's Budget Summary:

## Charter School Reimbursement

**Districts qualifying for the 50% reimbursement shall submit to DESE, a plan for using its reimbursements to ensure that the district maintains and improves the level and quality of educational services it provides to its students.**



## FY17 Budget Estimates:

- **Level Service Cost Increases**
- **Enrollment Shifts and Changes**
- **High Quality Teaching & Learning**
- **Other Supplies & Materials**





## FY17 Level Service:

### Category

### Increase

**Employee Salaries:**

**\$4.7**

**Health Insurance (at 7.5%):**

**\$3.3**

**Tuition Assessments:**

**\$1.0**

**Retirement Assessment:**

**\$0.9**

**Transportation:**

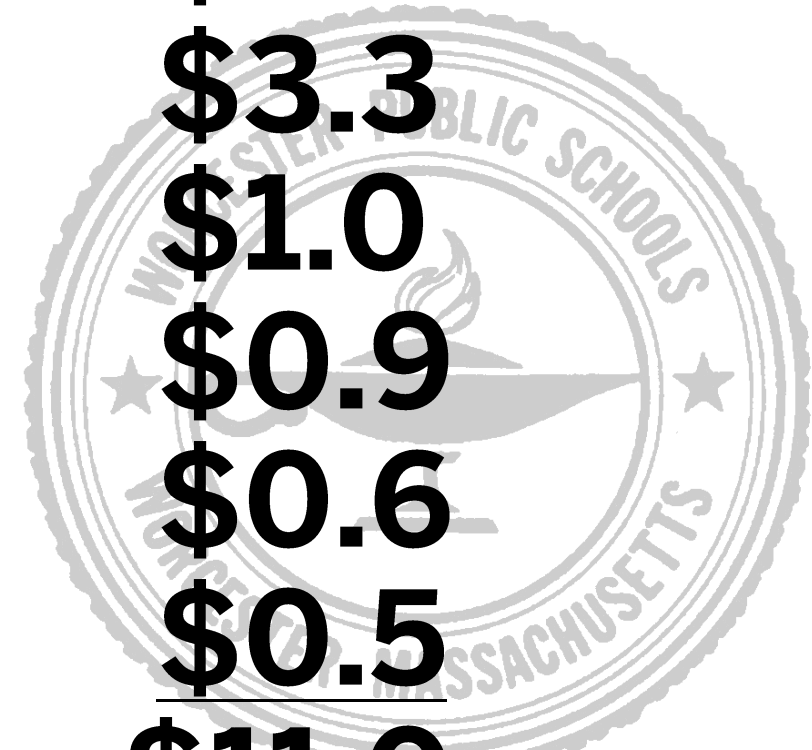
**\$0.6**

**All other areas:**

**\$0.5**

**Level Service Increase:**

**\$11.0 (3.5%)**



# School Resource Allocation Meetings:

## Category

## Increase

**Elementary Class Size (34):**

**\$2.5**

**Middle School Content (3.6):**

**\$0.2**

**High School Content (18):**

**\$1.6**

**Instructional Specialists (47):**

**\$2.8\***

**Special Education (27):**

**\$1.5**

**ESL Teachers & Tutors (24) :**

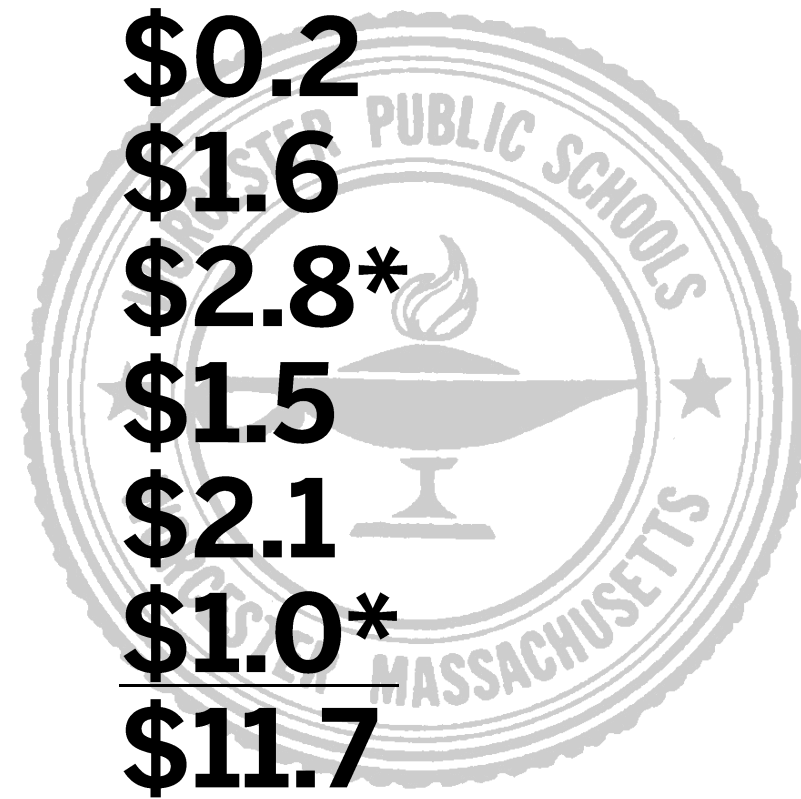
**\$2.1**

**School Support Staff (22) :**

**\$1.0\***

**TOTAL (172 positions):**

**\$11.7**



# Elementary Class Size:

Class Sizes	15-16 Current Levels
Less than 23	343 (59%)
23-26	190 (33%)
27-30	49 (8%)
31+	2 (0%)
Average	21.5



# Elementary Class Size:

Class Sizes	15-16 Current Levels	16-17 No added Staff
Less than 23	343 (59%)	322 (55%)
23-26	190 (33%)	204 (35%)
27-30	49 (8%)	60 (10%)
31+	2 (0%)	0 (0%)
Average	21.5	22.2

13 schools No change  
 10 schools +1 Teacher  
 5 schools -1 Teacher  
 1 school -2 teachers  
 1 school -3 teachers



# Elementary Class Size:

Class Sizes	15-16 Current Levels	16-17 No added Staff	16-17 +36 Teachers
Less than 23	343 (59%)	322 (55%)	437 (70%)
23-26	190 (33%)	204 (35%)	183 (30%)
27-30	49 (8%)	60 (10%)	0 (0%)
31+	2 (0%)	0 (0%)	0 (0%)
Average	21.5	22.2	21.0
			\$2.5 million

# School Resource Allocation Meetings:

Instructional Specialist (47)	School Support Staff (22)
<ul style="list-style-type: none"><li>• <b>14 Tutors</b></li><li>• <b>12 School Adjustment or Psychologists</b></li><li>• <b>5 Instructional Coaches</b></li><li>• <b>4 Guidance Counselors</b></li><li>• <b>3 Assistant Principals</b></li><li>• <b>3 Wrap Around Coordinators</b></li><li>• <b>2 Lead Teachers</b></li><li>• <b>2 Graduation Specialists</b></li><li>• <b>2 Librarians</b></li></ul>	<ul style="list-style-type: none"><li>• <b>13 School Clerical</b></li><li>• <b>4 Kindergarten IA's</b></li><li>• <b>2 Custodians</b></li><li>• <b>1 School Nurse</b></li><li>• <b>1 Parent Liaison</b></li><li>• <b>1 Crossing Guard</b></li></ul>

# School Resource Allocation Meetings:

<u>Category</u>	<u>Request</u>
Professional Learning:	\$0.5
Textbooks:	\$1.0
Instructional Materials:	\$0.5
Student Furniture:	\$0.8
Total Non-Position Needs:	<u>\$2.8</u>



## Summary of Resource Needs:

<u>Category</u>	<u>Increase</u>
Level Service	\$11.0
School Requests - Positions	\$11.7
School Requests - Other	\$ 2.8
Total Cost Increase:	\$25.5





# Summary of Resource Needs:

<b>Revenue Increase:</b>	<b>\$ 3.5</b>
<b>Resource Needs:</b>	<b>\$25.5</b>
<b>Revenue to Needs Gap:</b>	<b>- \$22.0</b>



## Items not yet included:

- **School Safety Advisory Committee Recommendations**
- **Advanced High School Academy**



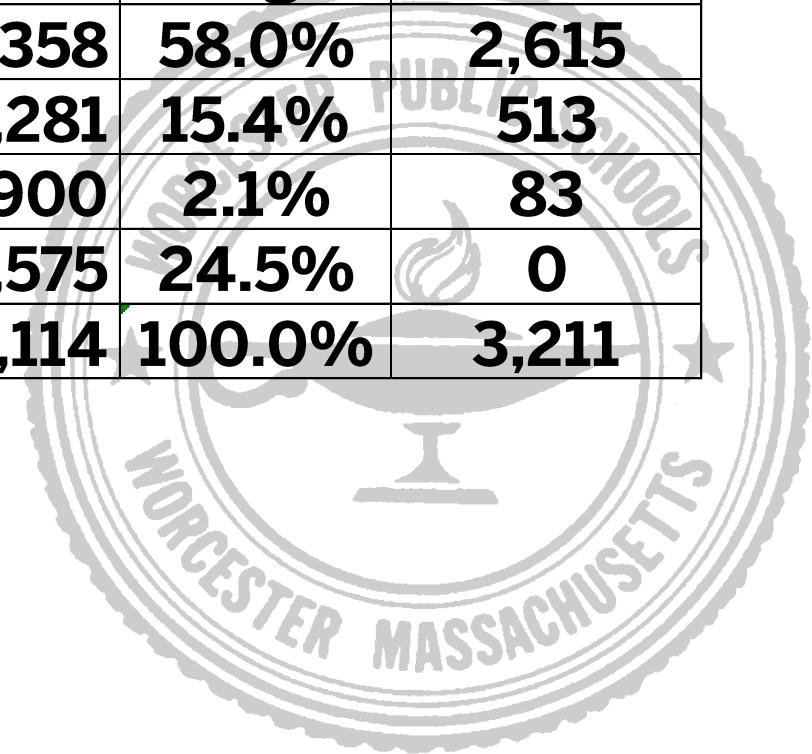
## Budget Areas:

- **Health Insurance**
- **Internal Capacity – Cost Savings**
- **Energy Savings, Rental Costs, Student Transportation.**



# General Fund Spending:

<b>Category</b>	<b>Budget</b>	<b>% of Budget</b>	<b>Positions</b>
<b>Direct Classroom Instructional Services</b>	<b>\$185,057,358</b>	<b>58.0%</b>	<b>2,615</b>
<b>School-Based Support</b>	<b>\$49,032,281</b>	<b>15.4%</b>	<b>513</b>
<b>District-Based Administration and Support</b>	<b>\$6,613,900</b>	<b>2.1%</b>	<b>83</b>
<b>Systemwide Costs and Assessments</b>	<b>\$78,089,575</b>	<b>24.5%</b>	<b>0</b>
<b>TOTAL GENERAL FUND BUDGET</b>	<b>\$318,793,114</b>	<b>100.0%</b>	<b>3,211</b>



## NEXT STEPS:

- **District Review of School Resource Allocation Requests.**
- **Develop Budget Recommendations using district's Seven Point Plan For Advancing Student Achievement and Program Sustainability**

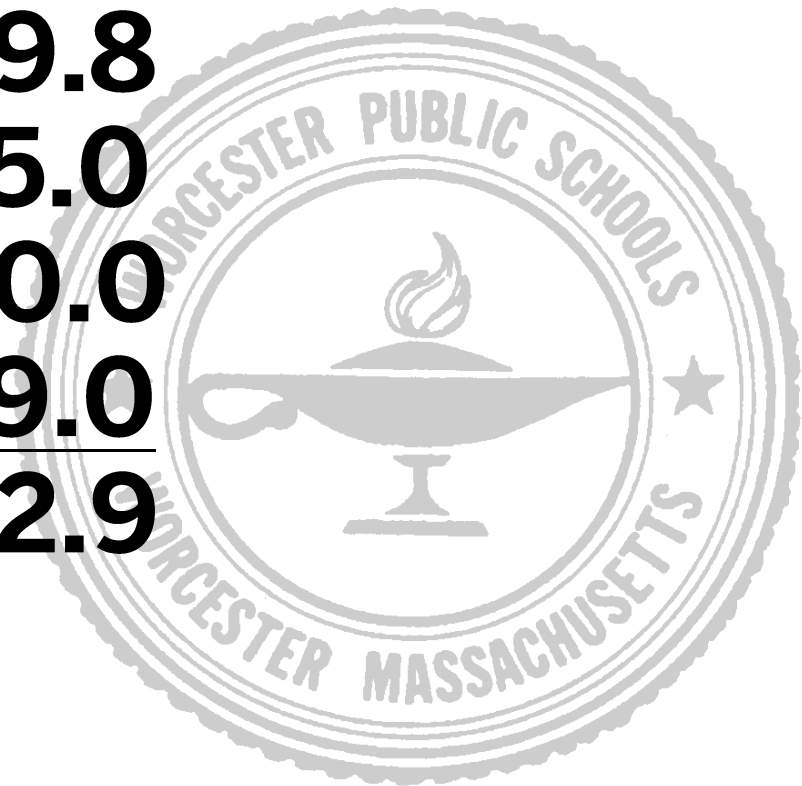


# Foundation Budget Gaps

## Category

## Impact

<b>Health Insurance:</b>	<b>\$29.1</b>
<b>Special Education:</b>	<b>\$29.8</b>
<b>English Language Learners:</b>	<b>\$ 5.0</b>
<b>Low Income Students:</b>	<b>\$20.0</b>
<b>Inflation Factor Adjustment:</b>	<b>\$ 9.0</b>
<b>FBRC Final Report Impact:</b>	<b>\$92.9</b>



# Foundation Budget Gaps

How would Worcester spend the funds:

<u>Area</u>	<u>Cost (\$millions)</u>
Elementary Class Size:	\$ 9.0
Secondary Course Offerings:	\$ 9.3
Full Day PreK and K-3 Supports:	\$10.0
Instructional Supplies:	\$ 9.3
Teacher Specialist & Support:	\$15.8
School Maintenance:	\$11.4
Professional Learning:	\$ 3.1
Spending to Address Foundation Gap:	\$67.9

# Foundation Budget Targeted Areas

How would Worcester spend the funds:

**ELL and Low Income students \$25 million**

**Replicate successful turnaround practices that were used in each of our three Level 4 schools at our lowest performing schools as measured by their state's accountability status.**





## Areas to Watch:

- **Possible FY17 Title I funding decrease**
- **Quality Kindergarten**
- **Charter School Reimbursement**
- **FY18: New Guidelines for ELL Students**



## Budget Schedule:

- **Continued Stakeholder Input and Budget Priorities**
- **House of Representatives (April)\***
- **FY16 Budget to School Committee:  
May 13, 2016** (using our Meritorious Budget Award format for information and transparency)

\* WPS to use House Budget for submittal to School Committee